



Interim consolidated Financial Statements
(unaudited)
Second quarter of 2018
(in thousands of Canadian dollars)

Interim Consolidated Statements of Earnings

(unaudited)

For the 84 and 168-day periods ended June 16, 2018 and June 17, 2017

(in thousands of Canadian dollars, except per-share amounts)

	Notes	84 days		168 days	
		2018 \$	2017 \$	2018 \$	2017 \$
Sales	3	299,898	331,372	545,788	598,559
Operating expenses, excluding costs not related to current operations, depreciation and amortization		293,836	322,354	540,928	588,641
Operating earnings before costs not related to current operations, depreciation and amortization		6,062	9,018	4,860	9,918
Costs not related to current operations	4	—	467	—	1,336
Depreciation and amortization		2,745	2,541	5,491	5,080
Impairment loss on goodwill, intangible assets and property, plant and equipment		288	—	415	—
		3,033	3,008	5,906	6,416
Operating earnings (loss)	3	3,029	6,010	(1,046)	3,502
Impairment loss on financial instruments at fair value through profit or loss		—	—	118	—
Financial expenses		1,860	1,758	3,697	3,572
		1,860	1,758	3,815	3,572
Earnings (loss) before taxes		1,169	4,252	(4,861)	(70)
Income taxes expense (recovery)		352	1,155	(1,198)	279
Net earnings (loss)		817	3,097	(3,663)	(349)
Basic and diluted earnings (loss) per share	5	0.01	0.03	(0.04)	0.00

The accompanying notes are an integral part of the consolidated financial statements.

Interim Consolidated Statements of Comprehensive income
(unaudited)

For the 84 and 168-day periods ended June 16, 2018 and June 17, 2017

(in thousands of Canadian dollars, except per-share amounts)

	Notes	84 days		168 days	
		2018 \$	2017 \$	2018 \$	2017 \$
Net earnings (loss)		817	3,097	(3,663)	(349)
Other comprehensive income (loss) that will be subsequently reclassified to earnings					
Loss on financial instruments at fair value through profit or loss		—	(223)	(118)	(399)
Reclassification to earnings		—	—	118	—
Taxes on other comprehensive income		—	29	—	53
		—	(194)	—	(346)
Other comprehensive income (loss) that will not be reclassified to earnings					
Remeasurement of pension obligation		179	(776)	256	(776)
Taxes on other comprehensive income (loss)		(48)	208	(69)	208
		131	(568)	187	(568)
Total other comprehensive income (loss)		131	(762)	187	(914)
Total comprehensive income (loss)		948	2,335	(3,476)	(1,263)

The accompanying notes are an integral part of the consolidated financial statements.

Interim Consolidated Statements of Changes in Equity

(unaudited)

For the 168-day periods ended June 16, 2018 and June 17, 2017

(in thousands of Canadian dollars, except per-share amounts)

	Share capital \$	Convertible debenture conversion options \$	Contributed surplus \$	Other comprehensive income (loss) \$	Deficit \$	Total Equity \$
Balance as at December 30, 2017	258,005	1,742	2,506	—	(164,691)	97,562
Net loss for the period	—	—	—	—	(3,663)	(3,663)
Other comprehensive income	—	—	—	—	187	187
Total comprehensive loss	—	—	—	—	(3,476)	(3,476)
Shares cancelled during the period	(2,365)	—	—	—	—	(2,365)
Stock-based compensation	—	—	1,237	—	—	1,237
Balance as at June 16, 2018	255,640	1,742	3,743	—	(168,167)	92,958

	Share capital \$	Convertible debenture conversion options \$	Contributed surplus \$	Other comprehensive income (loss) \$	Deficit \$	Total Equity \$
Balance as at December 31, 2016	258,000	1,742	2,168	175	(145,632)	116,453
Net loss for the period	—	—	—	—	(349)	(349)
Other comprehensive loss	—	—	—	(346)	(568)	(914)
Total comprehensive income	—	—	—	(346)	(917)	(1,263)
Shares issued during the period	5	—	—	—	—	5
Stock-based compensation	—	—	(121)	—	—	(121)
Balance as at June 17, 2017	258,005	1,742	2,047	(171)	(146,549)	115,074

The accompanying notes are an integral part of the consolidated financial statements.

Interim Consolidated Statements of Cash Flows

(unaudited)

For the 84 and 168-day periods ended June 16, 2018 and June 17, 2017

(in thousands of Canadian dollars, except per-share amounts)

	Notes	84 days		168 days	
		2018 \$	2017 \$	2018 \$	2017 \$
Operating activities					
Net earnings (loss)		817	3,097	(3,663)	(349)
Deferred income taxes		(93)	771	(1,314)	64
Depreciation and amortization		2,745	2,541	5,491	5,080
Impairment loss on goodwill, intangible assets and property, plant and equipment		288	—	415	—
Financial expenses		1,860	1,758	3,697	3,572
Other		(278)	(131)	(530)	(603)
		5,339	8,036	4,096	7,764
Net changes in working capital		(9,463)	(5,797)	(8,862)	(10,058)
Cash flows (used in) from operating activities		(4,124)	2,239	(4,766)	(2,294)
Investing activities					
Purchase of property, plant and equipment		(848)	(161)	(1,910)	(481)
Disposal of property, plant and equipment		23	24	38	37
Purchase of intangible assets		(129)	(203)	(208)	(319)
Other		(78)	55	(27)	77
Cash flows used in investing activities		(1,032)	(285)	(2,107)	(686)
Financing activities					
Use of the credit facility	6	7,072	487	11,679	7,350
Lease payments	6	(234)	(154)	(421)	(291)
Share issuance, net of related expenses		—	—	—	5
Financial expenses paid		(1,664)	(1,558)	(3,304)	(3,169)
Cash flows used in financing activities		5,174	(1,225)	7,954	3,895
Net change in bank overdraft		18	729	1,081	915
Bank overdraft at the beginning of the period		(5,496)	(7,283)	(6,559)	(7,469)
Bank overdraft at the end of the period		(5,478)	(6,554)	(5,478)	(6,554)

The accompanying notes are an integral part of the consolidated financial statements.

Interim Consolidated Statements of Financial Position
(unaudited)

(in thousands of Canadian dollars, except per-share amounts)

	Notes	As at June 16, 2018 \$	As at December 30, 2017 \$
Assets			
Current			
Trade and other receivables		101,077	94,651
Inventory		83,550	78,663
Prepaid expenses		3,659	3,636
Other		1,409	1,124
Current assets		189,695	178,074
Non-current			
Property, plant and equipment		12,449	11,140
Intangible assets		42,467	46,228
Goodwill		70,813	70,813
Deferred tax assets		4,595	3,382
Other		611	1,452
Non-current assets		130,935	133,015
Total assets		320,630	311,089
Liabilities			
Current			
Bank overdraft		5,478	6,559
Trade and other payables		100,982	97,787
Current portion of long-term debt	6	875	758
Other		903	982
Current liabilities		108,238	106,086
Non-current			
Long-term debt	6	66,822	54,129
Convertible debentures		49,214	49,105
Pension obligations		1,045	1,301
Provisions		1,747	2,267
Deferred tax liabilities		606	639
Non-current liabilities		119,434	107,441
Total liabilities		227,672	213,527
Equity			
Share capital		92,958	97,562
Total liabilities and equity		320,630	311,089

The accompanying notes are an integral part of the consolidated financial statements.

The Board of Directors approved and authorized the publication of the consolidated financial statements with effect as of July 19, 2018.

On behalf of the Board,

/s/ Raymond Paré, Director

/s/ Robert Cloutier, Director

1 Nature of operations

Groupe Colabor Inc. (hereinafter the “Group”) and its wholly owned subsidiaries (hereinafter collectively the “Company”) distribute and market food and food-related products in Canada.

The Group is incorporated under the *Canada Business Corporations Act*. It is a Canadian company headquartered at 1620 De Montarville Boulevard, Boucherville, Quebec, J4B 8P4. The Group’s shares and convertible debentures are listed on the Toronto Stock Exchange (TSX: GCL and TSX: GCL.DB.A).

2 Significant accounting policies

General information

These interim consolidated financial statements of the Company were prepared in accordance with International Accounting Standard (IAS) 34, Interim Financial Reporting, of the International Financial Reporting Standards (IFRS), as published by the International Accounting Standards Board (IASB), taking into account the accounting policies adopted by the Company for its consolidated financial statements for the year ended December 30, 2017. The accounting policies have been applied consistently for all the periods presented. They do not include all the information required by the IFRS for annual financial statements and should be read in conjunction with the audited consolidated financial statements for the year ended December 30, 2017.

IFRS 9, Financial Instruments

In July 2014, the IASB published IFRS 9, which replaces IAS 39, Financial Instruments: Recognition and Measurement (IAS39). IFRS 9 introduces improvements which include a logical model for classification and measurement of financial assets, a single, forward-looking "expected credit loss" impairment model and a substantially reformed approach to hedge accounting. IFRS 9 is effective for annual reporting periods beginning on or after January 1, 2018.

The company adopted IFRS 9, « Financial Instruments » effective December 31, 2017. The adoption of this standard resulted in changes in accounting policies but no adjustment to the amounts recognized in the consolidated financial statements. Below is the Company’s new method of accounting for financial instruments under IFRS 9.

a) Classification

The Company determines the classification of financial instruments at initial recognition and classifies them in the following categories for valuation purposes:

- instruments that will be subsequently measured at fair value, either at fair value through profit or loss (FVTPL) or at fair value through other comprehensive income (FVTOCI)
- instruments that will be measured at amortized cost.

The classification of debt instruments is derived from the Company’s business model for the management of financial assets and the contractual cash flow characteristics of those assets. Assets held for the collection of contractual cash flows and for which those cash flows correspond solely to principal repayments and interest payments are measured at amortized cost. Equity instruments that are held for trading (including all equity derivative) are classified as at FVTPL.

Accompanying notes

(unaudited)

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As for the other equity instruments, the Company may make the irrevocable election (instrument by instrument), on the day of acquisition, to designate them at FVTOCI. Financial liabilities are measured at amortized cost, unless they should be evaluated as at FVTPL (such as held-for-trading instruments or derivatives) or the Company has chosen to evaluate them at FVTPL.

Financial instruments comprising embedded derivatives are fully considered to determine whether their cash flows are solely for principal repayments and interest payments.

The Company has made a detailed assessment of its financial assets and liabilities as at December 31, 2017. The following table presents the initial classification under IAS39 and the new classification under IFRS 9:

Financial assets & liabilities	Initial classification under IAS 39	New classification under IFRS 9
Trade and other receivables	Loans and receivables (amortized cost)	Amortized cost
Bank overdraft	Other liabilities	Amortized cost
Trade and other payables	Amortized cost	Amortized cost
Long-term debt	Other liabilities	Amortized cost
Convertible debentures	Other liabilities	Amortized cost

b) Assessment

Financial instruments at amortized cost

Financial instruments at amortized cost are initially recognized at fair value, and subsequently at amortized cost, less any impairment loss.

Financial instruments at FVTPL

Financial instruments at FVTPL are initially recognized at fair value and the transaction costs are expensed in the consolidated statements of earnings. Realized and unrealized gains and losses arising from changes in the fair value of financial assets and liabilities held by the FVTPL are included in the consolidated statements of earnings in the period in which they occur. When management has elected to record a financial liability at FVTPL, changes in the Company's own credit risk will be recognized in the consolidated statements of earnings.

c) Depreciation

Since December 31, 2017, the Company has been prospectively evaluating expected credit losses related to debt instruments recognized at amortized cost and at FVTOCI. The depreciation method applied varies depending on whether or not there is a significant increase in credit risk. For customers, the Company applies the simplified method permitted by IFRS 9, which requires expected losses on lifetime to be recognized from the initial recognition of customers.

d) Derecognition

Financial assets

The Company derecognizes financial assets only when the contractual rights on cash flows from financial assets reach expiry, or when it transfers financial assets and substantially all risks and rewards of ownership to another entity. Gains and losses from derecognition are generally recognized in the consolidated statements of comprehensive income.

Accompanying notes

(unaudited)

For the 84 and 168-day periods ended June 16, 2018 and June 17, 2017

(in thousands of Canadian dollars, except per-share amounts)

Financial liabilities

The Company derecognizes financial liabilities only when the resulting obligations are discharged, canceled or expired. The difference between the carrying amount of a derecognized financial liability and the consideration paid or payable, including non-monetary assets transferred or liabilities assumed, is recognized in the consolidated statements of earnings.

3 Segment reporting

The Company has two reportable segments: distribution to mostly food service enterprises (the Distribution segment) and sales to food distributors (the Wholesale segment). These operating segments are monitored and strategic decisions are made on the basis of segment operating earnings. Management does not take assets and liabilities into account when analyzing individual segments.

Segment information can be analyzed as follows:

	84-day period ended June 16, 2018			84-day period ended June 17, 2017		
	Distribution Segment \$	Wholesale Segment \$	Total \$	Distribution Segment \$	Wholesale Segment \$	Total \$
Segment sales	229,853	95,096	324,949	251,252	105,378	356,630
Segment operating expenses						
Cost of goods sold	200,550	86,331	286,881	218,968	98,173	317,141
Employee compensation	18,186	2,253	20,439	17,430	2,221	19,651
Other expenses	8,604	1,591	10,195	8,222	1,351	9,573
	227,340	90,175	317,515	244,620	101,745	346,365
Segment earnings	2,513	4,921	7,434	6,632	3,633	10,265

Accompanying notes

(unaudited)

For the 84 and 168-day periods ended June 16, 2018 and June 17, 2017

(in thousands of Canadian dollars, except per-share amounts)

	168-day period ended June 16, 2018			168-day period ended June 17, 2017		
	Distribution Segment \$	Wholesale Segment \$	Total \$	Distribution Segment \$	Wholesale Segment \$	Total \$
Segment sales	422,765	166,626	589,391	457,940	186,223	644,163
Segment operating expenses						
Cost of goods sold	369,026	151,584	520,610	399,439	174,074	573,513
Employee compensation	35,921	4,501	40,422	34,029	4,341	38,370
Other expenses	17,973	2,670	20,643	17,408	2,306	19,714
	422,920	158,755	581,675	450,876	180,721	631,597
Segment earnings	(155)	7,871	7,716	7,064	5,502	12,566

The following table presents a reconciliation of the results of the Company's operating segments with key financial figures presented in its consolidated financial statements:

	84 days		168 days	
	2018 \$	2017 \$	2018 \$	2017 \$
Sales				
Total segment sales	324,949	356,630	589,391	644,163
Elimination of intersegment sales	(25,051)	(25,258)	(43,603)	(45,604)
Company sales	299,898	331,372	545,788	598,559
Earnings				
Total segment earnings	7,434	10,265	7,716	12,566
Employee compensation not allocated	1,128	845	2,203	1,854
Other expenses (revenue) not allocated	244	402	653	794
Costs not related to current operations	—	467	—	1,336
Depreciation and amortization	2,745	2,541	5,491	5,080
Impairment loss on goodwill, intangible assets and property, plant and equipment	288	—	415	—
Company earnings (loss)	3,029	6,010	(1,046)	3,502

Accompanying notes

(unaudited)

For the 84 and 168-day periods ended June 16, 2018 and June 17, 2017

(in thousands of Canadian dollars, except per-share amounts)

4 Costs not related to current operations

	84 days		168 days	
	2018	2017	2018	2017
	\$	\$	\$	\$
Costs of internal restructuring of operations				
Costs for warehouse closure ^(a)	—	329	—	1,138
Severance allowances	—	80	—	174
Change in provision for onerous contracts	—	58	—	24
	—	467	—	1,336

The Company has disbursed an amount of \$181 (\$1,166 in 2017) during the 84-day period ended June 16, 2018 and an amount of \$863 (\$1,698 in 2017) during the 168-day period on the same date in connection with the provision established in 2017.

^(a) Costs for warehouse closure

On January 31, 2017, the Company announced the closure of the Vaughan warehouse, effective on April 30, 2017.

5 Per-share data

Earnings (loss) per share

The following table presents the basic and diluted earnings (loss) per share:

	84 days		168 days	
	2018	2017	2018	2017
	\$	\$	\$	\$
Net earnings (loss)	817	3,097	(3,663)	(349)
Weighted average number of outstanding shares used to calculate the basic and diluted earnings per share	101,139,418	102,074,318	101,222,891	102,074,229
Basic and diluted earnings (loss) per share	0.01	0.03	(0.04)	0.00

Accompanying notes

(unaudited)

For the 84 and 168-day periods ended June 16, 2018 and June 17, 2017

(in thousands of Canadian dollars, except per-share amounts)

The following table presents the diluted earnings (loss) per share for the 84-day period ended June 17, 2017. No dilutive element for the 84 and 168-day period ended June 16, 2018 as well as for the 168-day period ended June 17, 2017:

	84 days		168 days	
	2018 \$	2017 \$	2018 \$	2017 \$
Net earnings (loss)	—	3,359	—	—
Weighted average number of outstanding shares used to calculate the basic and diluted earnings per share	—	103,074,318	—	—
Basic and diluted earnings (loss) per share	—	0.03	—	—

Shares hypothetically issued as a result of the conversion of the convertible debentures (20,000,000 shares) and the exercise of stock options (5,078,852 shares) were not included in the calculation of diluted earnings per share for the 84 and 168-day periods ended June 16, 2018 because of an anti-dilutive effect.

6 Long-term debt

	As at June 16, 2018 \$	As at December 30, 2017 \$
Credit facility	39,816	28,137
Subordinated Debt, face value of \$25 M, maturing on October 13, 2020, bearing interest at 7.0% (6.5% as at December 30, 2017)	25,000	25,000
Obligations arising from leases	3,655	2,767
	68,471	55,904
Less: Unamortized financing costs	774	1,017
Total long-term debt	67,697	54,887
Less: Current portion of long-term debt	875	758
	66,822	54,129

Accompanying notes
(unaudited)

For the 84 and 168-day periods ended June 16, 2018 and June 17, 2017

(in thousands of Canadian dollars, except per-share amounts)

7 Share-capital

Issued and fully paid common shares

	As at June 16, 2018		As at June 17, 2017	
	Number	Amount \$	Number	Amount \$
Outstanding, beginning of the period	102,112,832	258,005	102,107,832	258,000
Issued (cancelled) during the period	(934,900)	(2,365)	5,000	5
Outstanding, end of the period	101,177,932	255,640	102,112,832	258,005

There were no outstanding preferred shares during the periods covered.

On January 15, 2018, Colabor announced the reduction in the number of its outstanding shares resulting from the ongoing liquidation and dissolution of Investments Colabor Inc., an investment company in which Colabor was a shareholder. Colabor received its proportionate allocation of the shares, being 934,900 shares or just under 1% of its outstanding shares, which were automatically canceled. The number of outstanding shares was reduced from 102,112,832 to 101,177,932 at the date of this announcement.

On January 4, 2017, 5,000 new shares were issued in connection with the conversion of stock options, for an amount of \$5.

8 Employee compensation

Stock option plan

On February 5, 2018, the Company issued 1,000,000 stock options for common shares of the Group. The weighted average fair value of the options granted has been estimated at the award date using a binomial option pricing model based on the following weighted average assumptions for options granted during the period:

Weighted average fair value of the options	\$ 0.31
Risk-free interest rate	2.20 %
Expected volatility of shares	55 %
Expected annual dividend	-
Expected term	5.5 years
Share price at date of grant	\$ 0.72
Exercise price at date of grant	\$ 0.88
Exercise period	5 years

The underlying expected volatility has been determined on the basis of historical data relating to the Group's common shares since 2012.

Accompanying notes

(unaudited)

For the 84 and 168-day periods ended June 16, 2018 and June 17, 2017

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9 Fair value of financial instruments

The fair value of the trade and other receivables, the loans receivable, the bank overdraft, the trade and other payables (excluding taxes and salaries payable) as well as the short-term portion of bank borrowing, is equivalent to the carrying amount due to their short-term maturity. Therefore, the time value of money is non-significant.

The carrying amount and fair value of the other financial instruments in the consolidated statements of financial position are as follows:

	As at June 16, 2018		As at December 30, 2017	
	Carrying amount \$	Fair value \$	Carrying amount \$	Fair value \$
Financial assets				
Non-current				
Financial instruments at fair value through profit or loss	—	—	847	847
Financial liabilities				
Current				
Obligations arising from leases	875	875	758	758
Non-current				
Credit facility	39,193	39,193	27,301	27,301
Obligations arising from leases	2,780	2,377	2,009	1,733
Subordinated debt	24,849	24,929	24,819	24,931
Convertible debentures	49,214	37,500	49,105	44,000
	116,036	103,999	103,234	97,965

The fair value of the financial instruments at fair value through profit or loss was primarily determined using the bid price on the closing date for the underlying asset.

The fair value of the non-current portion of bank borrowings is equivalent to the carrying amount.

The fair value of the current portion of obligations under finance leases is comparable to the carrying amount since they were entered into in 2015, 2016, 2017 and 2018.

The fair value of subordinated debt was determined by discounting future cash flows at 7.0% (6.5% as at December 30, 2017), the current rate of subordinated debt.

The fair value of the liability component of the convertible debentures was determined based on the trading price on June 16, 2018.

Accompanying notes

(unaudited)

For the 84 and 168-day periods ended June 16, 2018 and June 17, 2017

(in thousands of Canadian dollars, except per-share amounts)

Financial instruments measured at fair value

Financial assets and liabilities measured at fair value are presented using a three-level fair value hierarchy that reflects the significance of the inputs used in making the fair value measurements of these items. The three fair value hierarchy levels are as follows:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: Inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly;
- Level 3: inputs for the asset or liability that are not based on observable market data.

The Company's financial instruments measured at fair value consisted of the equity investment in Colabor Investments Inc. (Level 2) during the periods of 2017. Following the liquidation of Colabor Investments Inc. in the first quarter of 2018, the Company no longer holds financial instruments measured at fair value (level 2) as at June 16, 2018.